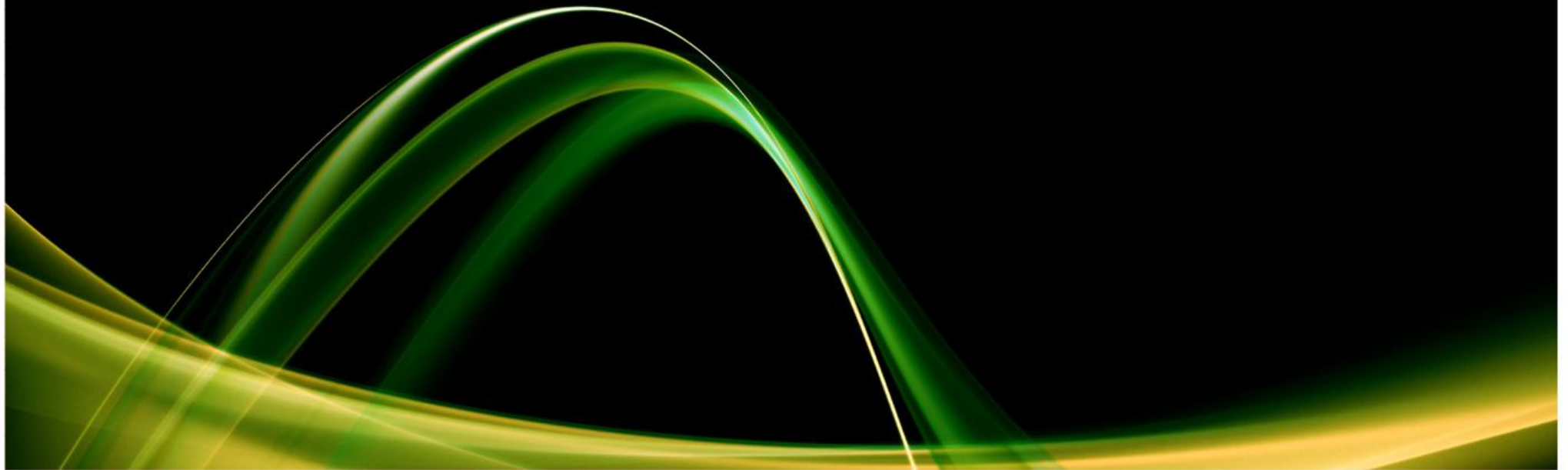




Recovery, advertising and the future of commercial PSB

Westminster Media Forum - Thursday 8th July, 2010

David Cockram



Structural change

Advertising funded media hurting

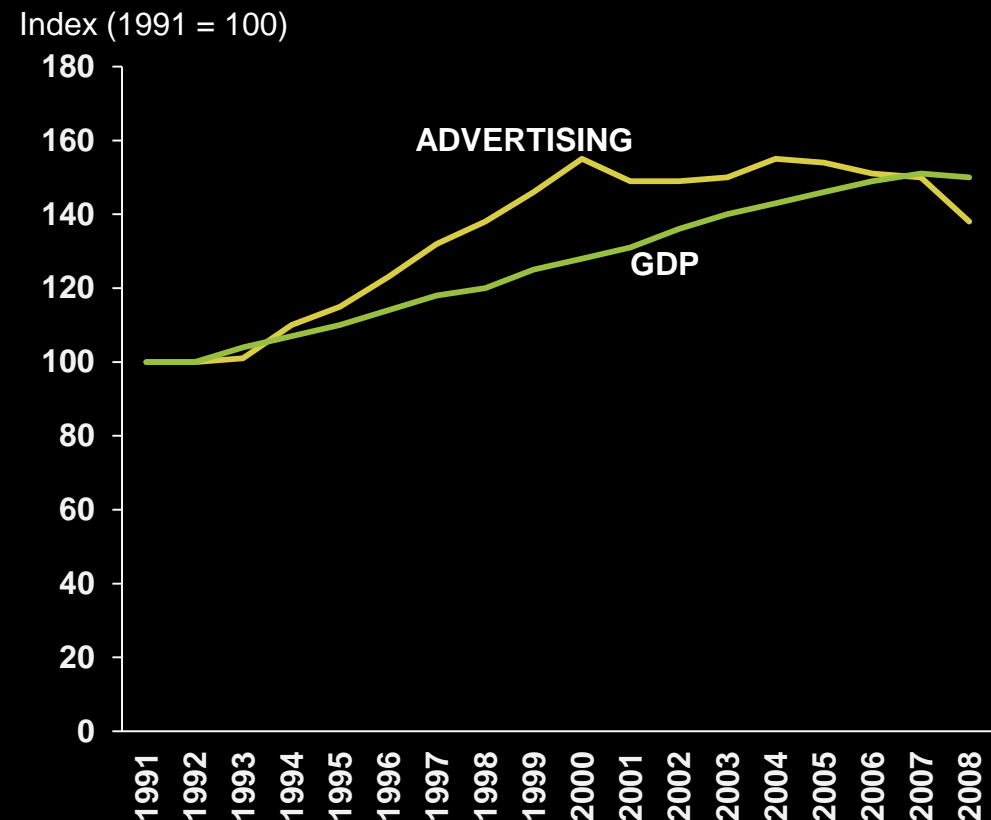


Advisory

The traditional link between advertising spend growth and GDP growth broke down ten years ago

- Overall marketing budgets continue to rise at a faster rate than GDP
- Media advertising spend down from 51% to just 33% of all marketing spend since 2000
- Spend diverted into online infrastructure and also non-media marketing, such as PR and events

Index of total UK GDP and advertising spend in real terms, 1991 to 2008



Television advertising Structural or cyclical?

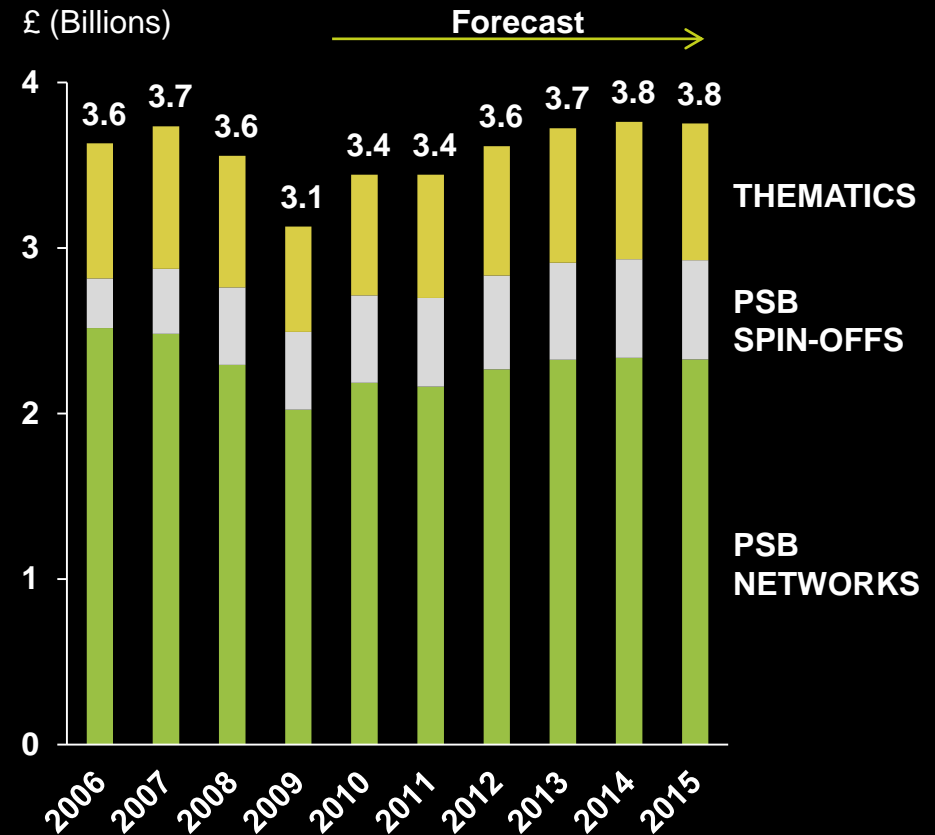


Advisory

Television advertising revenues should recover but by 2013/14 structural factors will dominate once again

- Macro advertising spend shift from display media to response media continuing
- Television relatively robust within display
- Broadly flat outlook for traditional TV advertising after recovery is complete

UK television net advertising revenues by channel type, 2006 to 2015



Note: data in nominal terms
Source: Advertising Association, Company Accounts, Oliver & Ohlbaum Analysis

Reach still commands a premium

Commercial PSB not dead

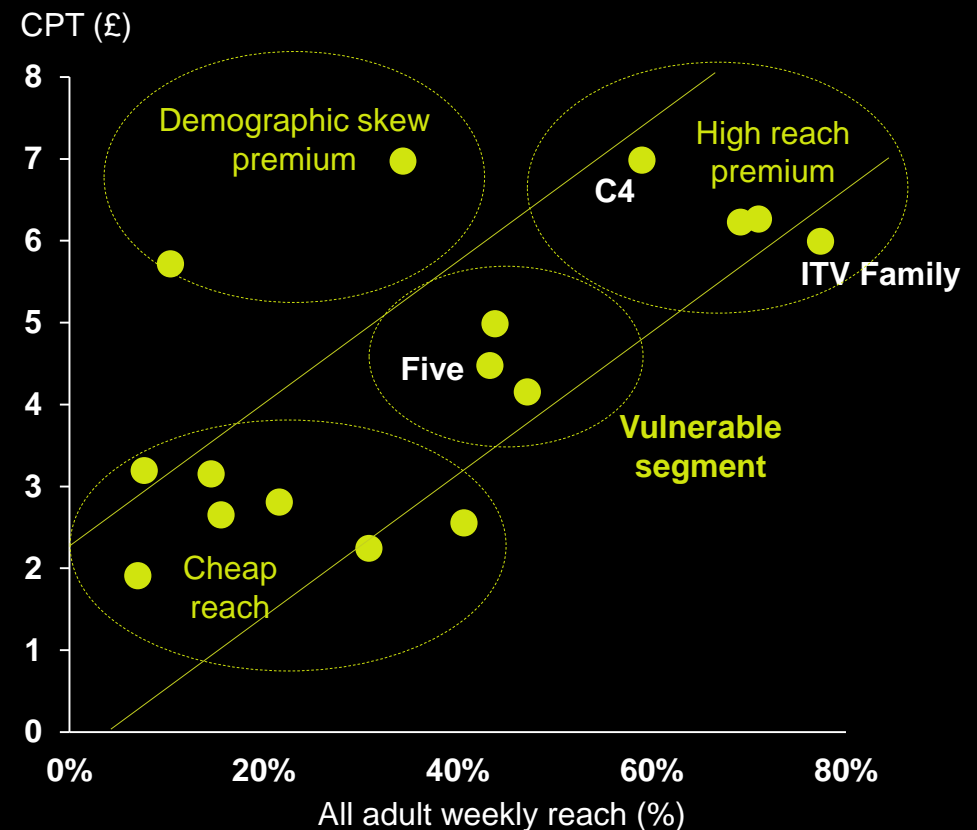


Advisory

Reach continues to drive television pricing – ITV and Channel 4 will continue to benefit from their high reach

UK CPT and weekly reach by channel, 2008

- Reach remains the most important driver of television advertising CPT prices
- Fragmentation and loss of audience share as a result of the transition to digital is now abating
- Linear viewing will continue to dominate even as VOD usage grows, limiting further viewing fragmentation



Note: weekly reach data is 15 minute cumulative
Source: Company Accounts, BARB, Oliver & Ohlbaum Analysis

Impact of consolidation

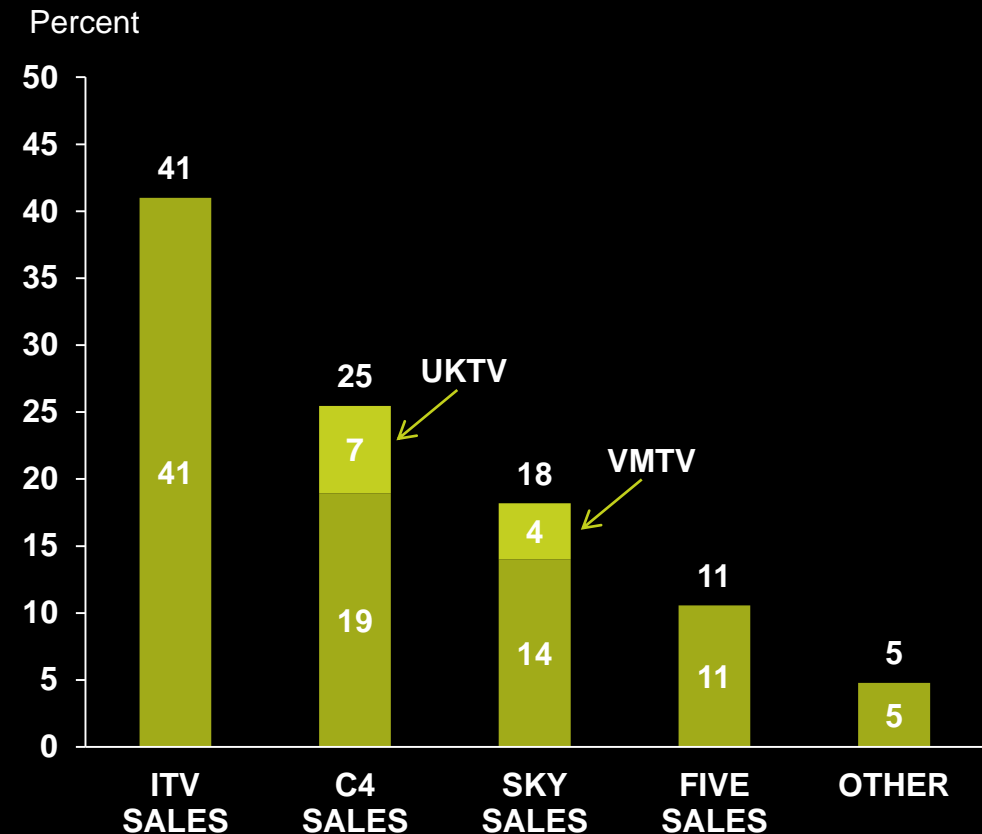
Further threatens Five's position



When Sky's acquisition of the Virgin channels is complete, Five will fall further behind, in terms of SOCI

- Five is also likely to fall from third-place to fourth place in terms of sales house reach
- Advertisers may well devalue Five leading to CPT price pressure
- Significant question marks over future sustainability of investment in PSB by Five

Estimated UK TV sales house SOCI after ad sales consolidation, 2010/11



Implications for PSB

Cross-subsidisation model less sustainable

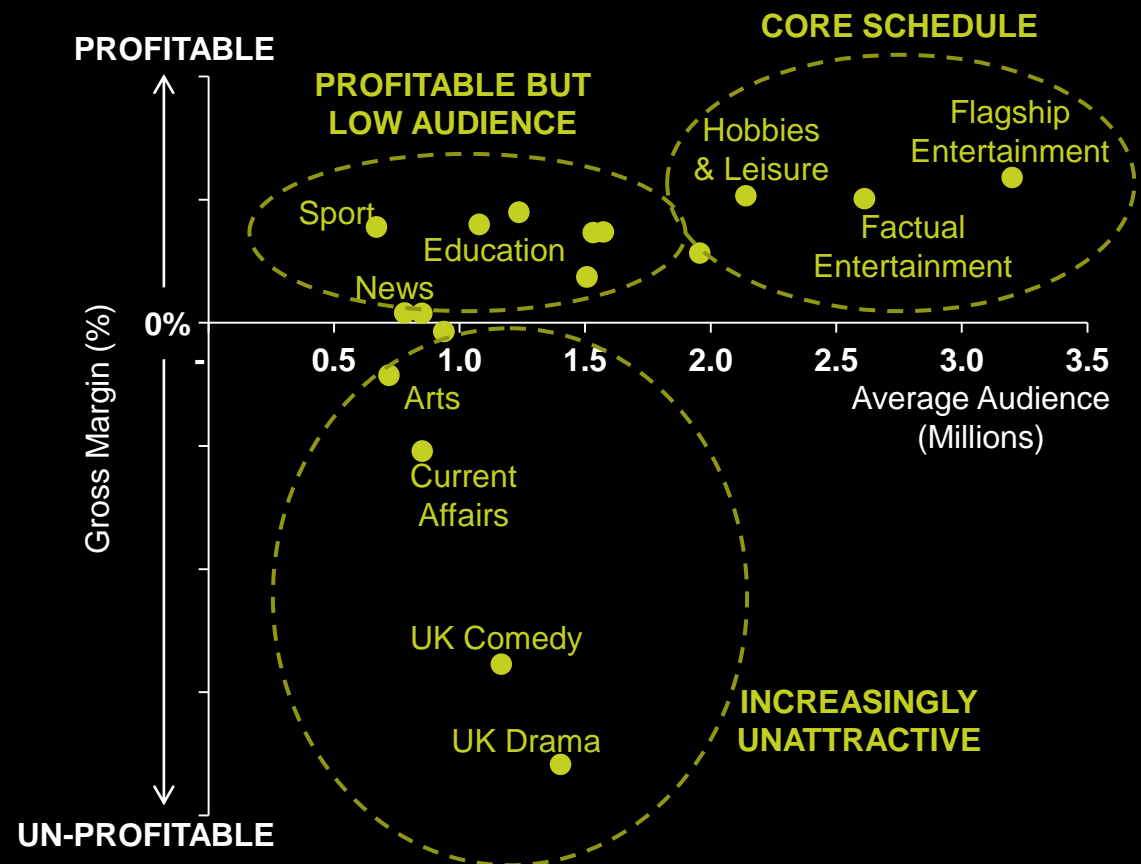


Advisory

Increased schedule polarisation – more high-audience programmes required to cross-subsidise loss making genres

Channel 4: estimated gross margin and average audience by genre, 2008

- While PSB channels will endure, the threat to PSB will be more subtle at the genre level
- Genres that are currently marginal will increasingly become unprofitable
- Lower ability to cross-subsidise heavily loss-making key PSB genres such as UK drama



Note: data based on BARB average audiences and O&O estimates of cost per transmitted hour

Source: Company Accounts, BARB, Oliver & Ohlbaum Analysis